

March 27, 2020

Imabari Shipbuilding Co., Ltd.
Japan Marine United Corporation

**Announcement
of the conclusion of Agreement regarding
Capital and Business Alliance and Establishment of Joint Venture Company**

Please be advised that Imabari Shipbuilding Co., Ltd. (hereinafter called “Imabari”) and Japan Marine United Corporation (hereinafter called "JMU") concluded a final agreement today and have executed agreements one for the capital alliance (hereinafter called the "Capital Alliance") and the other for the establishment of the joint venture company (hereinafter called the “Joint Venture Company”, and each agreement collectively called the “Alliance Agreement”) follows the conclusion of a Memorandum of Understanding on November 29, 2019. The Alliance and the establishment of the Joint Venture Company are subject to notification to relevant authorities, including those overseas, and then obtaining official permits and approvals.

1. Purpose of the Alliance

Amid the ever-intensifying competitive environment where shipbuilders overseas have become more integrated, the Capital Alliance will aim to strengthen both companies’ international competitiveness in the merchant shipbuilding business, and the Joint Venture Company will be established to maximize the effectiveness of the Alliance jointing marketing and design capabilities of the respective company.

2. Summary of the Alliance

(1) Schedule

- Conclusion of Alliance Agreement: March 27, 2020
- Effective date of Alliance: October 1, 2020 (planned)

(2) Outline of the Alliance

- Imabari acquires JMU's newly issued common stock.
- Establishment of joint venture company for joint marketing and design.
- Pursuit of mass production effectiveness by promoting unified specifications.
- Production cooperation such as for blocks and large-sized outfitings

3. Summary of the Joint Venture Company

(1) Scope of Business

- Target: All merchant ships except for LNG carriers
- Business scope: Marketing, planning and development, joint research, sales, contracts and drawings' class approval
- Other: Offshore wind related equipment built by Imabari and JMU

(2) Outline of the Joint Venture Company

| | | |
|------------------|---|-----------------|
| Trade Name | Nihon Shipyard Co., Ltd. ("NSY") | |
| Head Office | Chiyoda-ku, Tokyo, Japan | |
| Representatives | President & CEO | Yoshinori Maeta |
| | Representative Director | Kiyoshi Higaki |
| Business | Except for LNG carriers, design and sales of all merchant ships and marine floaters, etc. | |
| Capital | 100 million yen | |
| Investment Ratio | Imabari | 51% |
| | JMU | 49% |
| Fiscal Year End | March 31 | |
| Employees | Approx.500 of assigned employees from Imabari and JMU) | |

(3) Directors (planned)

| Position | Name | Current position(s) |
|-------------------------|-----------------|---|
| President & CEO | Yoshinori Maeta | Director and Senior Managing Officer, Ship & Offshore Division, JMU |
| Representative Director | Kiyoshi Higaki | Senior Managing Director, COO for Business Division, Deputy COO for Corporate Planning Division, Imabari |
| Director | Hitoshi Fujita | Senior Managing Director, COO for Ship Designing Division, COO for Imabari Shipbuilding Group Design Division, Imabari |
| Director | Takashi Hirose | General Manager, Maritime Logistics Business Innovation Department, JMU General Manager, Sales Planning Group, Sales Division, JMU |
| Director (Part-time) | Yukito Higaki | President, Imabari |
| Director (Part-time) | Kotaro Chiba | President and CEO, JMU |